

**G. JAMES LEMOINE**

State University of New York – University at Buffalo  
School of Management  
Dept. of Organization and Human Resources  
258 Jacobs Management Center  
Buffalo, NY 14068  
(716) 645-3236  
jlemoine@buffalo.edu

**EXPERIENCE**

University at Buffalo - SUNY

August, 2021-present:  
Associate Professor, Department of Organizations  
& Human Resources  
Dean’s Faculty Fellow

August, 2021-August, 2023:  
Faculty Director, Center for Leadership and  
Organizational Effectiveness

June, 2015-July, 2021:  
Assistant Professor, Department of Organizations  
& Human Resources

**EDUCATION**

Ph.D.            May 2015            Georgia Institute of Technology, Atlanta, GA  
Major: Organizational Behavior  
Minor: Research Methods  
Primary advisor: Dr. Terry C. Blum

B.S.            May, 1998            Louisiana State University, Baton Rouge, LA  
Major: Agribusiness Economics  
Thesis Specialization: Organizational Psychology  
Summa cum laude

**CURRENT RESEARCH INTERESTS**

Leadership and motivation, ethics, creativity, research methods.

## PUBLICATIONS

(underlined co-author names represent doctoral students, and names with asterisks\* represent undergraduate students)

**Lemoine, G.J.**, Hartnell, C.A., Hora, S., & Watts, D. Moral minds: How and when does servant leadership influence employees to benefit multiple stakeholders? In press at *Personnel Psychology*.

Koseoglu, G., Shalley, C., & **Lemoine, G.J.** (2022). Every Sherlock needs a Dr. Watson: A theory of creativity catalysts in organizations. *Journal of Organizational Behavior*, 43(5), 840-857. <https://doi.org/10.1002/job.2602>

Xu, N., Ghahremani, H., **Lemoine, G.J.**, & Tesluk, P. (2022). Emergence of shared leadership networks in teams: An adaptive process perspective. *The Leadership Quarterly*, 33(6), 101588. <https://doi.org/10.1016/j.leaqua.2021.101588>

Hora, S., Badura, K., **Lemoine, G.J.**, & Grijalva, E. (2022). A meta-analytic examination of the gender difference in creative performance. *Journal of Applied Psychology*, 107(11), 1926–1950. <https://doi.org/10.1037/apl0000999>

Amo, L.C., Grijalva, E., Herath, T., **Lemoine, G.J.**, & Rao, H. (2022). Technological entitlement: It's my technology and I'll (ab)use it how I want to. *MIS Quarterly*, 46(3), 1395-1420. <https://doi.org/10.25300/MISQ/2022/15499>

Mitchell, T., **Lemoine, G.J.**, & Lee, D.\* (2022). Inclined but Less Skilled? Disentangling Extraversion, Communication Skills, and Leadership Emergence. *Journal of Applied Psychology*, 107(9), 1524–1542. <https://doi.org/10.1037/apl0000962>

Norris, K., Ghahremani, H., & **Lemoine, G.J.** (2021). Is it Laissez-faire Leadership or Delegation? A Deeper Examination of an Over-simplified Leadership Phenomenon. *Journal of Leadership & Organizational Studies*, 28(3), 322-339. <https://doi.org/10.1177/1548051821997407>

Hora, S., **Lemoine, G.J.**, Xu, N., & Shalley, C. (2021). Unlocking and closing the gender gap in creative performance: A multilevel model. *Journal of Organizational Behavior*, 42(3), 297-312. <https://doi.org/10.1002/job.2500>

\* *This article recognized as a “Top Cited Article” for 2021-2022 by Wiley.*

**Lemoine, G. J.**, & Blum, T. C. (2021). Servant leadership, leader gender, and team gender role: Testing a female advantage in a cascading model of performance. *Personnel Psychology*, 74(1), 3-28. <https://doi.org/10.1111/peps.12379>

\* *This article recognized as a “Top Cited Article” for 2021-2022 by Wiley.*

**Lemoine, G.J.**, Eva, N., Meuser, J., & Falotico, P. (2021) Organizational performance with a broader focus: The case for a stakeholder approach to leadership. *Business Horizons*, 64(4), 401-413. <https://doi.org/10.1016/j.bushor.2020.10.007>

**Lemoine, G. J.**, Koseoglu, G., Ghahremani, H., & Blum, T. C. (2020). Importance-Weighted Density: A Shared Leadership Illustration of the Case for Moving Beyond Density and Decentralization in Particularistic Resource Networks. *Organizational Research Methods*, 23(3), 432–456. <https://doi.org/10.1177/1094428118792077>

Chen, G., Smith, T. A., Kirkman, B. L., Zhang, P., **Lemoine, G. J.**, & Farh, J.-L. (2019). Multiple team membership and empowerment spillover effects: Can empowerment processes cross team boundaries? *Journal of Applied Psychology*, 104(3), 321–340. <https://doi.org/10.1037/apl0000336>.

**Lemoine, G.J.**, Hartnell, C.A., & Leroy, H. (2019). Taking Stock of Moral Approaches to Leadership: An Integrative Review of Ethical, Authentic, and Servant Leadership. *Academy of Management Annals*, 13(1), 148-187. doi:10.5465/annals.2016.0121. \*

*\* This article has been listed as the Most Read article in the journal since shortly after its publication, with over 15,000 downloads per year.*

**Lemoine, G. J.**, Aggarwal, I., & Steed, L.B. (2016). When women emerge as leaders: Effects of extraversion and gender composition in groups. *The Leadership Quarterly*, 27(3), 470-486. <http://dx.doi.org/10.1016/j.leaqua.2015.12.008>.

**Lemoine, G.J.**, Blum, T.C., & Roman, P. (2016). Detrimental effects of “stretch” goals in specialty substance use disorder treatment organizations. *Journal of Substance Abuse Treatment*, 64, 13-23. <http://dx.doi.org/10.1016/j.jsat.2016.02.006>. \*\*

*\*\* This project funded through NIH/NIDA Grant 5 R37 DA013110 14, Adoption of Innovations in Private A & D Treatment Centers.*

**Lemoine, G. J.**, Parsons, C. K., & Kansara, S.\* (2015). Above and beyond, again and again: Self-regulation in the aftermath of organizational citizenship behaviors. *Journal of Applied Psychology*, 100(1): 40-55. <http://dx.doi.org/10.1037/a0036902>.

Bennett, N. & **Lemoine, G.J.** (2014). What VUCA Really Means for You. *Harvard Business Review*, Jan-Feb, 29. \*\*\*

*\*\*\* The online version of this article has been the top Google search result on the topic of VUCA since app. 2016.*

Bennett, N., & **Lemoine, G. J.** (2014). What a difference a word makes: Understanding threats to performance in a VUCA world. *Business Horizons*, 57(3): 311-317. <http://dx.doi.org/10.1016/j.bushor.2014.01.001>.

## **SELECTED CURRENT PROJECTS**

**Lemoine, G.J.**, Eva, N., Smallfield, J., Hartnell, C.A., & Meuser, J. Servant Leadership: Fortifying foundations to build a healthier construct. Special issue proposal accepted and in progress at *Group & Organization Management*.

Lee, K-Y., Kim, Y., Tai, K., **Lemoine, G.J.**, & Duffy, M. <title withheld for anonymity>. Revise-and-resubmit at *Journal of Applied Psychology*.

Ghahremani, H., **Lemoine, G.J.**, & Hartnell, C. <title withheld for anonymity>. Under review at *Journal of Applied Psychology*.

**Lemoine, G.J.**, Ghahremani, H., Hartnell, C.A., & Leroy, H. When good people disagree: An investigation and distinction of three moral approaches to leadership. Data collection complete, targeted for *Academy of Management Journal*.

**Lemoine, G.J.**, Gharemani, H., & Norris, K. The curious case of cross-level effects: Reconciling (mis)interpretation in management research. In final preparation for Submission to *Journal of Organizational Behavior*.

Norris, K. & **Lemoine, G.J.** The Costs and Benefits of Fitting in: The Double-edged Sword of Racial Mindfulness in African-American Employees. In final preparation for submission to *Organization Science*.

**Lemoine, G.J.**, Shalley, C, & Xu, N. Differential effects of personal and contextual factors for incremental and radical creativity. Preparing for submission to *Journal of Management*.

Hartnell, C., **Lemoine, G.J.**, Hora, S. & Watts, D. Untitled paper on prosocial employee behaviors and stakeholder trade-offs. Preparing for submission to *Academy of Management Journal*.

## **BOOKS/BOOK CHAPTERS**

**Lemoine, G.J.**, Hartnell, C., & Effinger, A. (invited chapter, forthcoming). Moral approaches to leadership. *Oxford Research Encyclopedia of Business and Management*. Oxford, UK: Oxford University Press.

Hartnell, C., & **Lemoine, G.J.** (invited entry, forthcoming). Servant leadership. *Oxford Bibliographies in Management*. Oxford, UK: Oxford University Press.

Eva, N., **Lemoine, G.J.**, Mondy, A., & White, S. (forthcoming). Applying servant leadership: Moving from theory to practice. In van Dierendonck, D. & Patterson, K. (eds.), *Servant Leadership: Developments in Theory and Research* (2<sup>nd</sup> ed). Hampshire, UK: Palgrave MacMillan.

**Lemoine, G.J.** (2022). Leadership and creativity. In Hitt, M. et al. (eds.), *Oxford Research Encyclopedia of Business and Management*. Oxford, UK: Oxford University Press.

**Lemoine, G.J.** & Blum, T.C. (2020). Understanding servant leadership: A consideration alongside the leadership literature. In Burkhardt, J., & Joslin, J. (eds.), *Inspiration for Servant-Leaders: Lessons from Fifty Years of Research and Practice*. Newark: Greenleaf Publishing.

Hartnell, C., **Lemoine, G.J.**, Ghahremani, H., & Stotler, D. (2020). What servant leadership is and is not. In Burkhardt, J., & Joslin, J. (eds.), *Inspiration for Servant-Leaders: Lessons from Fifty Years of Research and Practice*. Newark: Greenleaf Publishing.

Shalley, C., & **Lemoine, G.J.** (2018). Leader behaviors and employee creativity: Taking stock of the current state of research. In Mainemelis, C., Epitropaki, O., & Kark, R. (eds.), *Creative Leadership: Contexts and Prospects*. NY: Routledge.

**Lemoine, G.J.** (2008) *Business Defined: The Philosophy of Business*. Harbinger Publishing.

## **DISSERTATION**

**Lemoine, G.J.** (2015) *Closing the leadership circle: Building and testing a contingent theory of servant leadership* (Doctoral dissertation).

\* *Winner of the International Leadership Association's Fredric M. Jablin Doctoral Dissertation Award (2016)*.

\* *Best Dissertation-based Paper Award, Organizational Behavior division, Academy of Management (2016)*.

\* *Greenleaf Scholars research award (2013)*.

## **PEER-REVIEWED ACADEMIC CONFERENCE PRESENTATIONS**

Hartnell, C., **Lemoine, G.J.**, Hora, S., & Watts, D. (2023). How do leader and prosocial empowerment affect when and why prosocial employees volunteer? Paper accepted for presentation in the "Empowering leadership: Current research and directions for the future" symposium at the annual meeting of the Academy of Management: Boston.

**Lemoine, G.J.**, Norris, K., & Ghahremani, H. (2022). The curious case of cross-level effects: Refining our understanding to match our methods. Paper presented at the

- annual meeting of the Academy of Management: Seattle.
- Ghahremani, H., Lemoine, G.J., & Hartnell, C. (2022). Should I Stay or Should I Go? Understanding the Role of Social Contextual Perceptions and Career Expectations. Paper presented at the “Leading by Serving” symposium at the annual meeting of the Academy of Management: Seattle.
- Norris, K., & Lemoine, G.J. (2021). The Costs and Benefits of Fitting-in: The Catch-22 of Racial Mindfulness in Minority Employees. Paper presented at the annual meeting of the Southern Management Association: New Orleans.
- Lemoine, G.J. & MacFarlane, I.** (2021). Servant leadership in the ESOP Context. Paper presented at the Beyster Symposium: Virtual.
- Lemoine, G.J.** (2020). Beyond distancing: The coronavirus’ lasting impact on organizational morality. Paper presented at the annual meeting of the Southern Management Association: Virtual.
- Lemoine, G.J., Hartnell, C., Hora, S., & Watts, D.** (2020). Reaching the head through the heart: Servant leadership, decision-making, and financial performance. Paper presented at the annual meeting of the Academy of Management: Virtual.
- \* Best Paper designation, Organizational Behavior division.*
- Hartnell, C., **Lemoine, G.J., Hora, S., & Watts, D.** (2020). How does servant leadership equip and focus prosocially-oriented employees to serve others? Paper accepted for presentation in “The antecedents and influences of servant leadership” symposium at the annual meeting of the Academy of Management: Virtual.
- Norris, K., & Lemoine, G.J. (2019). Racial mindfulness: A new direction for understanding the minority experience in organizations. Paper presented at the annual meeting of the Southern Management Association: Norfolk.
- Lemoine, G.J., Ghahremani, H., Hartnell, C., & Leroy, H.** (2019). An empirical investigation and distinction of three moral approaches to leadership. Paper presented at “The emergence, development, and decline of moral leadership” symposium at the annual meeting of the Academy of Management: Boston.
- Hora, S., Xu, N. & Lemoine, G.J. (2018). Unlocking the Sex Differences in Creativity – Multilevel Model of Individual Sex, Psychological Safety, Creative Self-Efficacy. Paper presented at the annual meeting of the Southern Management Association: Lexington.
- Lemoine, G.J., Hartnell, C., & Leroy, H.** (2018). Taking stock of moral approaches to leadership: An integrative review. Paper presented at the “Advancing Moral Approaches to Leadership: Boundary Conditions, Scale Development, and

Review” symposium at the annual meeting of the Academy of Management: Chicago.

Ghahremani, H. & **Lemoine, G.J.** (2018). A deeper look at moral leadership: Implications of the contents of leaders’ moral identity. Paper presented at the “Advancing Moral Approaches to Leadership: Boundary Conditions, Scale Development, and Review” symposium at the annual meeting of the Academy of Management: Chicago.

Thompson, P., **Lemoine, G.J.**, Bolino, M., & Varley, M. (2018). The Influence of Humor Styles on Impression Management and Supervisor Evaluations of Employees. Paper presented at the "Expanding the Social Context Surrounding Impression Management at Work" symposium at the annual meeting of the Academy of Management. Chicago.

**Lemoine, G.J.**, Koseoglu, G., & Blum, T.C. (2017). I do not think that word means what you think it means: A critical investigation of shared leadership operationalization, and a new measure. Paper presented at the annual meeting of the Southern Management Association. Tampa.

Xu, N., Ghahremani, H., **Lemoine, G.J.**, & Tesluk, P. (2017). How does leadership structure emerge in teams? The effects of team transactive memory systems and power distance climates. Paper presented at the annual meeting of the Southern Management Association. Tampa.

**Lemoine, G.J.**, Shalley, C, & Xu, N. (2017). Differential effects of personal and contextual factors for incremental and radical creativity. Paper presented at the "Individual and Team Creativity: An Interactionist Examination of Creativity in Different Contexts" symposium at the annual meeting of the Academy of Management. Atlanta.

Ghahremani, H., & **Lemoine, G.J.** (2017). Servant leadership with non-servants. Paper presented at the "The downside and darkside of servant leadership" symposium at the annual meeting of the Academy of Management. Atlanta.

**Lemoine, G.J.**, Blum, T.C., Kean, W.\*, & Watts, D.\* (2016). Servant leadership transmission and a female advantage: Building and testing a contingent theory. Paper presented at the 2016 annual meeting of the Academy of Management. Anaheim. \*

\* *Best Dissertation-based Paper Award, Organizational Behavior division.*

\* *Best Paper designation, Organizational Behavior division.*

**Lemoine, G.J.**, Koseoglu, G., & Blum, T.C. (2015). An integrative network approach to shared leadership: An illustrative case on team creativity. Paper presented at the 2015 annual meeting of the Academy of Management. Vancouver.

Harari, D., **Lemoine, G.J.**, Parsons, C.K., & Sample, J.\* (2015). The new "How am I doing?": Introduction and Development of a Team Feedback Climate Construct. Paper presented at the 2015 meeting of the Academy of Management. Vancouver.

**Lemoine, G.J.**, & Carsten, M.K. (2014). On Leaders and Followers: Advancing a more "balanced" view of leadership. Co-organizer of a symposium presented at the annual meeting of the Academy of Management. Philadelphia.

**Lemoine, G.J.**, Keem, S., & Vredevelde, M.P.\* (2014). Patterns of motivations to lead: Predictors and outcomes. Paper presented at the "On Leaders and Followers" symposium at the annual meeting of the Academy of Management. Philadelphia.

**Lemoine, G.J.**, Blum, T.C., Fields, D., & Roman, P.M. (2014). A Multi-Organization Examination of Stretch Goals in SUD Treatment Centers. Paper presented at the annual meeting of the Academy of Management. Philadelphia.

**Lemoine, G.J.** & Blum, T.C. (2013). The Power of Followership: How Subordinate Characteristics Moderate Leader-Performance Relationships. Paper presented at the annual meeting of the Academy of Management. Orlando.

**Lemoine, G.J.** & Blum, T.C. (2012). Emerging Visionaries or Self-Serving Pretenders? Shared Leadership, Narcissism, and Task Performance. Paper presented at the annual meeting of the Southern Management Association. Ft. Lauderdale. \*

\* *Outstanding Doctoral Student Paper, Organizational Behavior division.*

**Lemoine, G.J.**, Parsons, C.K., & Kansara, S.\* (2012). Above and Beyond, Again and Again: Attribution, Feedback, and Motive Fulfillment Following Citizenship Behaviors. Paper presented at the annual meeting of the Academy of Management. Boston.

**Lemoine, G.J.** (2012). Authentic Leaders, Self-Monitors, and Authentic Self-Delusion: A New Approach to Leadership and Self-Monitoring. Poster accepted to the Georgia Tech Research and Innovation Conference. Atlanta.

**Lemoine, G.J.** (2011). Self-Monitors, Authentic Leaders, & Self-Delusion: A New Approach to Self-Monitoring and Leadership. Paper presented at the annual meeting of the Academy of Management. San Antonio.

## **PEER-REVIEWED PROFESSIONAL DEVELOPMENT WORKSHOPS**

**Lemoine, G.J.** (2023). Getting access to field data: How to build long-term research relationships with organizations. Presenter at a Professional Development Workshop accepted for presentation at the annual meeting of the Southern Management Association. St. Pete.



Smallfield, J., Eva, N., **Lemoine, G.J.**, Meuser, J., & Hartnell, C. (2023). Future directions of servant leadership: A paper development workshop. Presenter at a Professional Development Workshop accepted for presentation at the annual meeting of the Southern Management Association. St. Pete.

Martinuzzi, A., Spork, A., Grull, A., Ivanova, S., **Lemoine, G.J.**, Stickney, L., Stolin, D., & Toplyn, J. (2023). A toolbox for humor in management education, from award-winning instructors and an Emmy-recipient. Invited presenter for a Professional Development Workshop at the annual meeting of the Academy of Management. Boston.

*\* Best PDW Award, Management Education Division of the Academy.*

Winton, B., Sargent, L., **Lemoine, G.J.**, Henley, A., Hartnell, C., Soignet, D.B., & Karriker, J. (2022). Leveraging faith in the classroom: An interactive symposium. Presenter at a Professional Development Workshop at the annual meeting of the Southern Management Association. Little Rock.

Findler, F., Grull, A., **Lemoine, G.J.**, Stickney, L., Martinuzzi, A., Spork, A., & Stolin, D. (2022). Using humor in management education: A tool to thrive with positive change. Invited panelist for a Professional Development Workshop at the annual meeting of the Academy of Management. Seattle.

Landay, K.; Payne, T.; Hancock, J.; **Lemoine, G.J.**; & Arena, D.F. (2020). Picking a winning team: Planning and executing successful symposia. Invited panelist for a Professional Development Workshop at the annual meeting of the Southern Management Association. Virtual.

Hartnell et al. (many presenters; 2020). OB Research Roundtables Forum. Invited panelist for a Professional Development Workshop at the annual meeting of the Academy of Management. Virtual.

**Lemoine, G.J.** (2019). Getting access to field data. Organizer and presenter of a Professional Development Institute presented at the annual meeting of the Southern Management Association. Norfolk.

Mainemelis, C., Epitropaki, O., Kark, R., Amabile, T., Kakarika, M., **Lemoine, G.J.**, Lingo, E.L., Litchfield, R., Mueller, J., Shalley, C., Stierand, M.B., & Svejnova, S. (2019). Understanding the nuances of creative leadership across contexts. Co-presenter of a Professional Development Workshop presented at the annual meeting of the Academy of Management. Boston.

Koseoglu, G., **Lemoine, G.J.**, & Keem, S. (2019). Love at first sight revisited: Interactive activities for the first day of class. Co-presenter of a Professional Development Workshop presented at the Teaching & Learning Conference (TLC)

- at the annual meeting of the Academy of Management. Boston.
- Obernauer, W., Findler, F., Martinuzzi, A., Stickney, L., Anand, S., & **Lemoine, G.J.** (2019). Teaching and learning with humor: A tool for successful education. Co-presenter of a Professional Development Workshop presented at the annual meeting of the Academy of Management. Boston.
- Mierzwa, T., **Lemoine, G.J.**, & Gemmell, R. (2019). Learning assignment exchange: Approaches for translating concepts into learning exercises. Co-presenter of a Professional Development Workshop presented at the annual meeting of the Academy of Management. Boston.
- Koseoglu, G., **Lemoine, G.J.**, Stenard, B., Keem, S., & Amo, L. (2018). Searching for love at first sight: The first day of class and first impressions. Co-presenter of a Professional Development Workshop for the Teaching & Learning Conference (TLC) presented at the annual meeting of the Academy of Management. Chicago.
- Varley, M., Obernauer, W., Anand, S., Bitterly, T.B., **Lemoine, G.J.**, Smith, M.L., & Stickney, L. (2018). Make 'em laugh again: Using humor as a tool for learning. Co-presenter of a Professional Development Workshop presented at the annual meeting of the Academy of Management. Chicago.
- Lemoine, G.J.**, Koseoglu, G., Amo, L., Keem, S., & Stenard, B. (2017). The Novice's Guide to Effective Instruction, or: How I learned to stop worrying and love teaching. Organizer and co-presenter of a Professional Development Workshop presented at the annual meeting of the Academy of Management. Atlanta.
- Prosper, P., Young, N., Ferrante, C., & **Lemoine, G.J.** (2017). Turning Current & Controversial Events into Lessons. Organizer and co-presenter of a Professional Development Workshop presented at the annual meeting of the Academy of Management. Atlanta.
- Lemoine, G.J.**, Koseoglu, G., Amo, L., & Keem, S. (2016). Strangelove the instructor, or: How I learned to stop worrying and love teaching. Organizer and co-presenter of a Professional Development Workshop presented at the annual meeting of the Academy of Management. Anaheim.
- Hannah, C.A., Wadhwa, P. **Lemoine, G.J.**, Ferrante, C.J., Sleeth, R.G., Stickney, L.T., & Ungaretti, T. (2014). When Words Matter: Tips, Techniques, and Best Practices for Giving Effective Feedback. Co-presenter of a PDW presented at the annual meeting of the Academy of Management. Philadelphia.
- Lemoine, G.J.** (2013). Using Microsoft Excel Automation to Speed and Streamline Data Formatting. Organizer and presenter of a Professional Development Workshop at the annual meeting of the Academy of Management. Orlando.

Hannah, C.A., Ferrante, C.J., & **Lemoine, G.J.** (2013). Making Critical Thinking Meaningful: A TTC Interactive Workshop. Co-organizer and co-presenter of a Professional Development Workshop at the annual meeting of the Academy of Management. Orlando.

Monod, E., Ghani, U., **Lemoine, G.J.**, Jester, M., & O'Doherty, H. (2013). Group learning through negotiation simulations in management. Co-organizer and co-presenter of a Professional Development Workshop at the annual meeting of the Academy of Management. Orlando.

Hannah, C.A., Stickney, L.T., Andriasova, A., Arnaud, A., Bradley, T.P., DeMarr, B.J., Ferrante, C.J., Flores, R.G., **Lemoine, G.J.**, Mierzwa, T., Park, J., & Wiley, C. (2012). Assignment Exchange Game - An Informal Economy Simulation. Co-organizer and co-presenter of a Professional Development Workshop at the annual meeting of the Academy of Management, 2012.

### **OTHER ACADEMIC CONFERENCE CONTRIBUTIONS**

**Lemoine, G.J.** (2022). Early decisions in research (and elsewhere). Invited speaker for the Doctoral Student Consortium (early-stage) at the annual meeting of the Southern Management Association. Little Rock.

van Dierendonck, D., Hoch, J., Hunter, E., **Lemoine, G.J.**, Neubert, M., Sendjaya, S., Meuser, J., Eva, N., & Smallfield, J. (2022). Future directions of servant leadership: A panel symposium research incubator. Presented at the Annual Meeting of the Academy of Management. Seattle.

**Lemoine, G.J.** (2022). Paper reviewer and panelist for the HR Division Late Stage Doctoral Consortium at the Annual Meeting of the Academy of Management. Seattle.

**Lemoine, G.J.** (2021). Early decisions in research (and elsewhere). Invited speaker for the Doctoral Student Consortium (early-stage) at the annual meeting of the Southern Management Association. New Orleans.

MacFarlane, I., **Lemoine, G.J.**, & Cutrer, C. (2021). Bringing servant leadership research and practice together. Presented at the International Servant-Leader Summit. Milwaukee.

Watts, D., **Lemoine, G.J.**, & Hartnell, C. (2021). The Heart and the Head: The Indirect Effects of Servant Leadership on Follower Thinking and Financial Performance. Presented at the International Servant-Leader Summit. Milwaukee.

Hartnell, C.A, & **Lemoine, G.J.** (2021). New wine in old skins? What's the difference between servant leadership and other forms of leadership and what are its unique challenges and opportunities? Presented at the International Servant-Leader

Summit. Milwaukee.

Ghahremani, H., & **Lemoine, G.J.** (2021). The role of servant leadership in enhancing employee job crafting. Paper presented at the International Servant-Leader Summit. Milwaukee.

**Lemoine, G.J.** (2020). The balancing act of being an assistant professor. Invited speaker for the Doctoral Student Consortium (late-stage) at the annual meeting of the Southern Management Association. Virtual.

**Lemoine, G.J.** (2020). Becoming an excellent reviewer: What do I need to know? Invited speaker for the Doctoral Student Consortium (early-stage) at the annual meeting of the Southern Management Association. Virtual.

**Lemoine, G.J.** (2020). Understanding academia. Invited panelist for the New Doctoral Student Consortium at the annual meeting of the Academy of Management. Virtual.

Meuser, J., Eva, N., Smallfield, J., van Dierendonck, D., Hunter, E., **Lemoine, G.J.**, Hoch, J., & Sendjaya, S. (2020). Future directions of servant leadership. Invited panelist in an accepted symposium at the annual meeting of the Academy of Management. Virtual.

**Lemoine, G.J.** (2019). The balancing act of being an assistant professor. Invited speaker for the Doctoral Student Consortium (late-stage) at the annual meeting of the Southern Management Association. Norfolk.

**Lemoine, G.J.** (2019). Becoming an excellent reviewer: What do I need to know? Invited speaker for the Doctoral Student Consortium (early-stage) at the annual meeting of the Southern Management Association. Norfolk.

**Lemoine, G.J.** (2019). Perspectives on early career choices. Invited speaker for the New Doctoral Student Consortium at the annual meeting of the Academy of Management. Boston.

**Lemoine, G.J.** (2018). Decisions in research, and faculty expectations. Invited speaker for the Doctoral Student Consortia (early- and late-stage) at the annual meeting of the Southern Management Association. Lexington.

**Lemoine, G.J.** (2017). Servant leadership: The research evidence. Invited presenter at the Annual Conference of the Greenleaf Center for Servant Leadership. Dallas.

Hartnell, C., & **Lemoine, G.J.** (2017). Greenleaf Research Scholar program results. Invited presenter at the Annual Conference of the Greenleaf Center for Servant Leadership. Dallas.

**Lemoine, G.J.** (2017). Writing Reviews, and Choosing a Career Path. Invited speaker for the Doctoral Student Consortia (early- and late-stage) at the annual meeting of the Southern Management Association. St. Pete Beach.

Obernauer, W., Varley, M., Smith, M., Baack, S., & **Lemoine, G.J.** (2017). Make 'em Laugh... Again: Using Humor as a Tool for Learning. Panelist for a Professional Development Workshop presented at the annual meeting of the Academy of Management. Atlanta.

**Lemoine, G.J.** (2016). Servant leadership transmission and a female advantage: Building and testing a contingent theory. Featured presenter at the Annual Meeting of the International Leadership Association. Atlanta.

Falotico, P., Frick, D., Klein, N., & **Lemoine, G.J.** (2016). Panelist on the life and legacy of Robert Greenleaf. International Leadership Association conference. Atlanta.

**Lemoine, G.J.** (2016). Speaker at the New Doctoral Student Consortium of the Academy of Management's Annual Meeting. Anaheim.

**Lemoine, G.J.** (2015). New directions in Transformational and Servant Leadership. Paper session chair at the annual meeting of the Southern Management Association. St. Pete Beach.

**Lemoine, G.J.** (2015). Exploring the Consequences of Organizational Politics. Paper session chair at the annual meeting of the Southern Management Association. St. Pete Beach.

Thompson, P.S., Bellamy, M.A., **Lemoine, G.J.**, Patvardhan, S., & Tasselli, S. Habits, Routines, and Practices of Best Student Paper Winners. (2014) Panelist for a symposium presented at the annual meeting of the Academy of Management. Philadelphia.

Baack, S.A., Emmons, W., Ferrante, C.J., Jones, N.J., **Lemoine, G.J.**, & Liu, J.T. (2014). Co-organizer, Teaching and Learning Conference at Academy of Management Doctoral Consortium. Philadelphia.

**Lemoine, G.J.** (2013). OCB: Motives, Antecedents, and Consequences. Paper session chair at the annual meeting of the Academy of Management. Orlando.

**Lemoine, G.J.** (2012). Selection and Perception of Leaders. Paper session chair at the annual meeting of the Southern Management Association. Ft. Lauderdale.

## PRESENTATIONS AND INVITED TALKS

### 2023:

*Understanding servant leadership.*

- **University at Buffalo Center for Entrepreneurial Leadership** (delivered to core program entrepreneurs).
- **Hodgson Russ**. (executive training).
- **Leadership Buffalo**. (keynote address).
- **University at Buffalo Leadership Training Camp**. (keynote address).
- **University at Buffalo SOM Honors**. (guest lecture).
- **Sheppard Mullin**. (partner retreat keynote).
- **Seneca Gaming Corporation**. (executive training).
- **National Fuel**. (executive training).
- **University at Buffalo Student Life**. (division retreat keynote).
- **Tronconi, Segarra, & Associates**. (company retreat keynote).
- **University at Buffalo Graduate School of Education**. (staff retreat keynote).
- **IHG Hotels & Resorts**. (employee resource group training).

*A scientific approach to motivation.*

- **Seneca Gaming Corporation**. (executive training).
- **National Fuel**. (executive training).
- **Freed Maxick**. (partner retreat keynote).

*Diversity of thought in leadership and creativity.*

- **Seneca Gaming Corporation** (executive training).
- **University at Buffalo Leadership Accelerator Program** (executive training).

*Teambuilding across team boundaries. M&T Bank* (training for Treasury division). Buffalo, NY.

*Leading Ethically: It May Not Mean What You Think it Means. Buffalo Niagara Partnership*. (keynote address). Buffalo, NY.

*Isolating what is moral in each moral form of leadership. Drexel University* (research talk to faculty). Philadelphia, PA.

*An introduction to the science of leadership, and diversity of thought. University at Buffalo Leadership Accelerator Program*. Buffalo, NY.

*Building organizational research collaborations. University at Buffalo*. Buffalo, NY.

*The science of team meetings, under pressure. Annual Conference of the Center for Leadership and Organizational Effectiveness*. Buffalo, NY.

## 2022:

*The University at Buffalo's 52 Weeks of Leadership webinar series.*

- ***Week 1 - Introducing Leadership Development.*** Virtual. January, 2022.
- ***Evidence-based Answers on Leadership Development.*** Virtual. January, 2022.
- ***Having Difficult Conversations.*** Virtual. February, 2022.
- ***Evidence-based Answers on Difficult Conversations.*** Virtual. February, 2022.
- ***Leadership and Positivity.*** Virtual. March, 2022.
- ***Evidence-based Answers on Leadership and Positivity.*** Virtual. March, 2022.
- ***Evidence-based Answers on the Balancing Act of Leadership.*** Virtual. April, 2022.
- ***The Science of Management, and the Art of Leadership.*** Virtual. June, 2022.
- ***Creating a Better Workplace for our Youth to Inherit.*** Virtual. July, 2022.
- ***The Leadership Lessons of Jordan Daniels.*** Virtual. July, 2022.
- ***Change Leadership and Retaining Teams.*** Virtual. August, 2022.
- ***Building an Inspiring Culture.*** Virtual. September, 2022.
- ***Aligning Leaders and their Teams on Vision.*** Virtual. October, 2022.
- ***Some Research on Goal-Setting.*** Virtual. October, 2022.
- ***Creating Voice in your Employees.*** Virtual. November, 2022.
- ***Gratitude and Leadership.*** Virtual. November, 2022.
- ***Leading with Energy.*** Virtual. December, 2022.
- ***Final Takeaways on Leadership and Servant Leadership.*** Virtual. December, 2022.

*Understanding servant leadership.*

- ***Frost Brown Todd Attorneys.*** (executive training).
- ***National Fuel.*** (executive training).
- ***National Human Resources Association.*** (keynote address).
- ***Hodgson Russ.*** (executive training, two sessions).
- ***Alcoholics Anonymous.*** (presentation to General Service Board).
- ***United States Law Firm Group*** (annual meeting keynote address).
- ***University at Buffalo SOM Honors.*** (guest lecture).
- ***Sheppard Mullin*** (keynote for executive retreat).
- ***United States Coast Guard.*** (keynote for leadership retreat).
- ***Catholic Charities of WNY.*** (keynote for leadership retreat).
- ***University at Buffalo Center for Entrepreneurial Leadership*** (delivered to core program entrepreneurs, two presentations). Buffalo, NY.
- ***Leadership Buffalo.*** (keynote address).
- ***Freed Maxick.*** (keynote for leadership retreat).
- ***University at Buffalo Finance Academy.*** (keynote address).
- ***Seneca Gaming Corporation.*** (executive training).

*A scientific approach to motivation.*

- ***National Fuel.*** (executive training).
- ***Hodgson Russ.*** (executive training, two sessions).
- ***Seneca Gaming Corporation.*** (executive training).
- ***University at Buffalo Leadership Accelerator Program.***
- ***United Way Loaned Executive Leadership program.*** (executive training).

*Diversity of thought in leadership and creativity.*

- **National Fuel.** (executive training).
- **University at Buffalo Leadership Accelerator Program.**
- **Hodgson Russ.** (executive training).
- **Seneca Gaming Corporation.** (executive training).
- **Lornamead.** (executive training).

*An introduction to leadership, management, and teamwork* (executive training, two sessions). **Hodgson Russ.** Buffalo, NY.

*The Trustee as Servant* (board member training). **University at Buffalo Nonprofit Board Fellowship.** Buffalo, NY.

*Humility and Person-Centered Leadership* (management training). **Person-Centered Services.** Buffalo, NY.

*Connecting the Great Resignation to Servant Leadership* (executive training). **Devereux Advanced Behavioral Health.** Villanova, PA.

*Leading Ethically: It May Not Mean What You Think it Means.* Keynote address for the 'UB Annual Leadership Conference. Buffalo, NY.

*Ethics, leadership, and other deceptively complicated things.* **University at Buffalo Leadership Accelerator Program.** Buffalo, NY.

*Challenging the Great Resignation.* **The Buffalo-Niagara Partnership.** Webinar. Buffalo, NY.

*Challenging the Great Resignation.* **ABC-Amega.** Webinar. Buffalo, NY.

*Partnering with organizations to obtain access to research data.* Presentation to the UB Diversity Fellows program. Buffalo, NY.

*Leadership development.* **University at Buffalo Beta Alpha Psi.** Panelist. Buffalo, NY.

## **2021:**

*Understanding servant leadership.*

- **Leadership Buffalo** (keynote, three presentations). Java Center, NY.
- **Pinnacle Community Services** (presentation to executive leadership). Buffalo, NY.
- **United Way of WNY** (delivered to executive training event). Buffalo, NY.
- **University at Buffalo Global Professional Program** (virtual presentation). Buffalo, NY.
- **University at Buffalo MBA Advantage** (keynote). Buffalo, NY.
- **University at Buffalo Center for Entrepreneurial Leadership** (delivered to CORE program entrepreneurs, three presentations). Buffalo, NY.
- **Ohio Kiwanis MidYear Education Day** (virtual presentation). Alliance, OH.



- **University at Buffalo** (virtual training for supervisors). Buffalo, NY.
- **University at Buffalo Virtual Global Exchange** (virtual presentation). Buffalo, NY.
- **University at Buffalo Finance Academy** (keynote). Buffalo, NY.
- **Seneca Gaming Corporation** (presentation to leadership). Niagara Falls, NY.

*Three steps to motivating anyone. Leadership Buffalo* (two keynote addresses). Java Center, NY.

*Leading change, persuading, and getting past roadblocks. Hodgson Russ* (executive training). Buffalo, NY.

*Leadership development.* Four sessions on listening and conflict management, motivation theory, team theory, and servant leadership. **National Fuel**. Buffalo, NY.

*Servant leadership for trustees.* Presentation for the UB Nonprofit Board Fellowship program. Buffalo, NY (two sessions).

*What we really think about leaders and gender (and what to do about it).* Presentation for the UB Annual Leadership Conference. Buffalo, NY.

*What does it really mean to be an ethical leader?* Presentation for the UB Annual Leadership Conference. Buffalo, NY.

*Understanding moral leadership. University of North Carolina-Greensboro* (virtual talk to PhD seminar). Greensboro, NC.

*What is leadership?* Inaugural webinar for the *52 Weeks of Leadership* series. **Center for Leadership and Organizational Effectiveness**. Buffalo, NY.

*Belongingness, uniqueness, and inclusive leadership.* Webinar for the *52 Weeks of Leadership* series. **Center for Leadership and Organizational Effectiveness**. Buffalo, NY.

*Ethics, leadership, and other complicated things.* Webinar for the *52 Weeks of Leadership* series. **Center for Leadership and Organizational Effectiveness**. Buffalo, NY.

*Challenging the Great Resignation: What the research says.* Webinar for the *52 Weeks of Leadership* series. **Center for Leadership and Organizational Effectiveness**. Buffalo, NY.

*How leaders talk to people who disagree with them.* Webinar for the *52 Weeks of Leadership* series. **Center for Leadership and Organizational Effectiveness**. Buffalo, NY.

*The 52<sup>nd</sup> Week.* Webinar for the *52 Weeks of Leadership* series. **Center for Leadership**

*and Organizational Effectiveness.* Buffalo, NY.

*Leadership competency development.* **University at Buffalo** (virtual training for supervisors). Buffalo, NY.

*A brief introduction to leadership.* **Hodgson Russ** (executive training). Buffalo, NY.

*Persuasion, motivation, and influence.* **Hodgson Russ** (executive training, two sessions). Buffalo, NY.

*Humility, heuristics, and the connection with leadership.* **Hodgson Russ** (executive training). Buffalo, NY.

**2020:**

*Understanding servant leadership.*

- **National Fuel** (virtual presentation). Buffalo, NY.
- **University at Buffalo Center for Entrepreneurial Leadership** (delivered to CORE program entrepreneurs, two presentations). Buffalo, NY.
- **University at Buffalo MBA Advantage.** (keynote address). Buffalo, NY.
- **Indianapolis Kiwanis** (virtual presentation). Indianapolis, IN.
- **Michigan Kiwanis** (virtual presentation to annual conference). Detroit, MI.
- **Rich Products** (two virtual presentations). Buffalo, NY.
- **University at Buffalo Virtual Global Exchange** (virtual presentation). Buffalo, NY.
- **Greenleaf Center for Servant Leadership** (Implementing Servant Leadership course of the Greenleaf Academy – virtual presentation). South Orange, NJ.
- **University at Buffalo Masters Leadership Academy** (virtual presentation). Buffalo, NY.

*The great leader's approach to talking with people who don't agree.*

- **GreenPAC** (virtual presentation), Buffalo, NY.
- **Greenleaf Center for Servant Leadership** (virtual presentation), Orange, NJ.

*What is leadership? A story, and a surprising answer.* **TedX Talk.** Buffalo, NY.

*Diving deep on servant leadership.* **University at Buffalo Center for Entrepreneurial Leadership** (virtual presentation). Buffalo, NY.

*The myths of servant leadership.* **International Servant-Leader Summit** (virtual presentation), Milwaukee, WI.

*Leadership motivation and leadership research.* **M&T Bank** (virtual presentation). Buffalo, NY.

*Transitions to distance learning: lessons learned.* **University at Buffalo Center for Educational Innovation** (one of five conference speakers). Buffalo, NY.

*How to talk to people who don't morally or politically agree with you. Leadership Buffalo* (virtual presentation). Buffalo, NY.

*Humor in distance teaching. Vienna University of Economics and Business, Living Innovation initiative* (virtual presentation). Vienna, Austria.

*Leading without all the answers - a COVID discussion. University at Buffalo Center for Entrepreneurial Leadership* (virtual presentation). Buffalo, NY.

*Leadership and servant leadership. Leadership Buffalo* (keynote address). Java Center, NY.

*New developments in leadership and creativity research. Rich Products* (two seminars). Buffalo, NY.

*Leadership Accelerator Program. Center for Leadership and Organizational Excellence.* (coordinator and principal trainer for two six-week executive management development programs). Buffalo, NY.

*The leadership secrets of Scooby-Doo. University at Buffalo LeaderCORE* (two presentations). Buffalo, NY.

## **2019:**

*Understanding servant leadership.*

- *National Association for Environment Management.* (keynote presentation). Toronto, CA.
- *Envision Radiology.* (management training). Los Angeles, CA.
- *United Way of WNY* (delivered to executive training event). Buffalo, NY.
- *University at Buffalo MBA Advantage.* (keynote address). Buffalo, NY.
- *Brightpath Early Learning, Inc.* (management training, two sessions). Toronto, CA., and Calgary, CA
- *University at Buffalo Executive Education.* (keynote address). Buffalo, NY.
- *University at Buffalo Center for Entrepreneurial Leadership* (delivered to CORE program entrepreneurs, two presentations). Buffalo, NY.
- *University of Cape Coast MBA Exchange Program.* Buffalo, NY.
- *Pioneer Central School District.* (management training). Yorkshire, NY.
- *Praxis.* (executive training). Buffalo, NY.

*Leadership Accelerator Program. Center for Leadership and Organizational Excellence.* (coordinator and principal trainer for two six-week executive management development programs). Buffalo, NY.

*Leadership and servant leadership. Leadership Buffalo* (keynote address). Java Center, NY.

*Ethics, leadership, and other complicated things* (Smart Business Practices seminar).

*University at Buffalo School of Management Alumni Association.* Buffalo, NY.

*Leadership innovation development* (executive education). **Rich's Products.** Buffalo, NY.

*Inclusive leadership in a time of divisiveness: A pop-up event.* **University at Buffalo Alumni Association / Center for Leadership and Organizational Effectiveness.** Buffalo, NY. (w/ Kate Bezrokova, Emily Grijalva, Tim Maynes, & Paul Tesluk).\*

\* *This event received a Gold Award for Special Events and Observances from the Public Relations Society of America's Excalibur Awards.*

## **2018:**

*Understanding servant leadership.*

- **Association of Leadership Programs.** (Keynote address to national conference). Buffalo, NY.
- **EA Engineering, Science, and Technology, Inc., PBC** (delivered to company managers). Baltimore, MD.
- **Hodgson Russ** (delivered to executive training event). Buffalo, NY.
- **United Way of WNY** (delivered to executive training event). Buffalo, NY.
- **University of Cape Coast MBA Exchange Program.** Buffalo, NY.
- **Alfa Laval** (delivered to executive training). Buffalo, NY.
- **University at Buffalo Center for Leadership and Organizational Effectiveness "Power of People-Focused Leadership" conference.** Buffalo, NY.
- **United States Coast Guard** (delivered to E6 officer training). Buffalo, NY.
- **Lawley Insurance** (delivered to management). Buffalo, NY.
- **University at Buffalo Center for Entrepreneurial Leadership** (delivered to CORE program entrepreneurs, three presentations). Buffalo, NY.
- **University at Buffalo Alumni Association, San Francisco chapter** (delivered to alumni). Palo Alto, CA.

*Fostering diversity of thought.*

- **M&T Bank.** (delivered to Treasury leadership). Buffalo, NY.
- **University at Buffalo Center for Leadership and Organizational Effectiveness Leadership Accelerator Program.** Buffalo, NY.
- **Horizon Healthcare** (delivered to senior managers). Buffalo, NY.

*Shared leadership and teams.*

- **Moog** (delivered to global IT leadership).
- **Blue Cross/Blue Shield of NY** (delivered to sales and marketing leadership). Buffalo, NY.
- **Horizon Healthcare** (management training, two sessions). Buffalo, NY

*Leadership, teamwork, ethics, and servant leadership.* Presented a half-day mini-conference to multiple firms. Butte, MT.

*Difficult conversations and encouraging voice* (presentation to ‘master’ entrepreneurs).  
University at Buffalo Center for Entrepreneurial Leadership. Buffalo, NY.

*Leadership and creativity* (presentation to Board of Directors). Horizon Companies.  
Buffalo, NY.

*Leadership innovation development* (executive education). Rich’s Products. Buffalo, NY.

*Building an ownership culture through servant leadership*. The National Center for  
Employee Ownership’s 2018 Annual Conference. Atlanta, GA.

*Leadership and servant leadership. Leadership Buffalo* (keynote address). Java Center,  
NY.

### **2017:**

*Understanding servant leadership.*

- **EA Engineering, Science, and Technology, Inc., PBC** (delivered to company managers). Baltimore, MD.
- **SYKES** (two presentations, delivered to company managers). Amherst, NY.
- **HealthNow** (delivered to executive team). Buffalo, NY.
- **Nichols School** (delivered to students and faculty). Buffalo, NY.
- **Tronconi, Segarra, & Associates** (delivered to company managers). Buffalo, NY.
- **M&T Bank** (executive education, two sessions). Buffalo, NY.
- **Roswell Park Cancer Center** (delivered to executive team). Buffalo, NY.
- **United Way of WNY** (delivered to executive training event). Buffalo, NY.
- **Moog** (delivered to executive IT team). Buffalo, NY.
- **Hodgson Russ** (delivered to senior partners). Buffalo, NY.

*Fostering diversity of thought.*

- **M&T Bank** (executive education). Buffalo, NY.
- **University at Buffalo Center for Leadership and Organizational Effectiveness Leadership Accelerator Program**. Buffalo, NY.
- **Blue Cross/Blue Shield of NY** (delivered to sales and marketing leadership). Buffalo, NY.

*Lead like Malala* (speaker at pre-event for visiting distinguished guest Malala Yousafzai).  
**University at Buffalo.**

*Connecting who you are to how you lead* (w/ Emily Grijalva). **University at Buffalo Volunteer Leadership Summit**. Buffalo, NY.

*Teams and how they work together (or don’t).* **Erie Boards of Cooperative Educational Services**. Orchard Park, NY.

*Decision-making mistakes and how to stop making them* (Smart Business Practices

seminar). **University at Buffalo School of Management Alumni Association**. Buffalo, NY.

*Leadership in cross-functional teams*. **Unifrax** (executive education). Buffalo, NY.

*Team decision-making and the impact of member personality* (series of two talks).  
**Buffalo Public School District**. Buffalo, NY.

*Leadership and servant leadership*. **Leadership Buffalo** (keynote address). Java Center, NY.

**2016:**

*Leadership and servant leadership*. **University at Buffalo Alumni Association** (webinar). Online.

*Understanding servant leadership*. **EA Engineering, Science, and Technology, Inc., PBC** (delivered to company supervisors). Baltimore, MD.

*Understanding servant leadership*. **Center for Entrepreneurial Leadership** (delivered to CORE program entrepreneurs). Buffalo, NY.

*What motivates millennial employees* (delivered to HR and hiring managers). **University at Buffalo Career Fair**. Buffalo, NY.

*Leadership and communication skills* (series of ten seminars). **Fresenius Kabi**. Grand Island, NY.

*Connecting who you are to how you lead* (w/ Emily Grijalva). **University at Buffalo Volunteer Leadership Summit**. Buffalo, NY.

*Team decision-making and the impact of member personality* (series of three talks).  
**Buffalo Public School District**. Buffalo, NY.

*A short history of leadership research, and an introduction to servant leadership* (Smart Business Practices seminar). **University at Buffalo School of Management Alumni Association**. Buffalo, NY.

*Gender stereotypes and servant leadership* (Brown bag lunch lecture series). **University at Buffalo Women in STEM Cooperative**. Buffalo, NY.

*Shared leadership and empowerment development in teams* (series of eight talks).  
**Buffalo Public School District**. Buffalo, NY.

**2015:**

*Lead like a woman: Gender stereotypes and servant leadership*. **Lead UB conference, UB American Association of University Women**. Buffalo, NY.

*Lead like a woman: Gender stereotypes and servant leadership. SUNY – Buffalo Center for Leadership and Organizational Effectiveness.* Buffalo, NY.

*Introduction to data analytics with Microsoft Excel. Pacesetter Steel.* Atlanta, GA.

*Leadership research at the macro level. Georgia Institute of Technology.* Doctoral seminar series. Atlanta, GA.

**2014:**

*Ideas 2 Serve: Developing university ecosystems that support creativity, social entrepreneurship, and innovation to create more just, caring, and sustainable institutions. Points of Light Conference on Volunteering and Service.* Atlanta, GA.

*Graduate Student and Post Doc Innovations in Teaching. Georgia Institute of Technology Center for the Enhancement of Teaching and Learning.* Atlanta, GA.

**DOCTORAL STUDENTS**

Ning Xu, University at Buffalo, graduated 2018. Dissertation committee.

Hamed Ghahremani, University at Buffalo, graduated 2019. Dissertation co-chair, second-year paper committee. Primary advisor.

Katie Badura, University at Buffalo, graduated 2019. Dissertation committee.

Snehal Hora, University at Buffalo, graduated 2022. First- and second-year paper chair. Primary advisor and dissertation chair.

Alexander Ehms, University at Buffalo, graduated 2022. First- and second-year paper and dissertation committees.

Derek Stotler, Georgia State University. Dissertation committee.

Kalan Norris, University at Buffalo, graduated 2023. First- and second-year paper chair. Primary advisor and dissertation chair.

**MEDIA**

Can servant leadership increase your bottom line? Yes, a UB study finds. *Buffalo Business First*, August 11, 2023. Coverage of research.

What's the best way to empower employees? Delegation. *Seed World*, August 3, 2023. Interviewed for article.

StaffBuffalo responds to 4-day workweek study in the UK. *WGRZ*, February 22, 2023.  
Interviewed for television news segment.

Signs it's time to step down from your leadership role. *Bloomberg*, January 21, 2023.  
Interviewed for article. Article also appeared in *The Seattle Times* and *The Global Herald*.

Opinion: Why Tuesday's vote is in a special category. *CNN*, November 6, 2022.  
Research quoted for article.

3 differences between men and women that are mostly fiction. *Psychology Today*,  
September 4, 2022. Coverage of research.

A remote possibility: living in Buffalo, working for out-of-town employers. *The Buffalo News*,  
September 2, 2022. Interviewed for article.

Your employees might be missing one critical tool to generate great ideas. *Fast Company*,  
August 31, 2022. Coverage of research.

Gender differences in creativity, wisdom, and intimacy are more imagined than real.  
*Forbes*, August 30, 2022. Coverage of research.

More job candidates are lying and cheating in their interviews. Employers are using  
artificial intelligence to catch them. *Business Insider*, July 14, 2022. Interviewed  
for article.

A return to the office could be bad for computer security. *TechStreet Now*, May 25, 2022.  
Coverage of research. Article also appeared in *News Azi*, *TechXplore*, and other  
media outlets through *Phys.org*.

How to get comfortable with delegation. *Built-in*, May 3, 2022. Coverage of research.

How to best delegate work amongst your team. *Education Executive*, April 8, 2022.  
Coverage of research.

Why you don't have to be an extrovert to be a great leader. *Psychology Today*, March 31,  
2022. Coverage of research.

New research challenges the notion that extroverts are naturally better in leadership  
positions. *Forbes*, March 18, 2022. Coverage of research.

Why You Don't Have To Be An Extrovert To Be A Good Leader. *Therapytips.org*,  
March, 2022. Coverage of research.

Who has more creative potential, men or women? A new study examines gender  
differences in creativity. *Psychology Today*, March 5, 2022. Coverage of research.



2022's Happiest Cities in America. *WalletHub*. March, 2022. Interviewed for article.

A New Study Re-Examines Gender Differences in Creativity. *Forbes*, February 28, 2022. Coverage of research.

In Our Employees We Trust. *Today's Veterinary Business*, February, 2022. Coverage of research.

To be seen as a leader: 'Work on public speaking'. *The Buckley School*. February, 2022. Coverage of research.

**Lemoine, G.J.** Why are so many political leaders unethical, and what can we do about it? *Baldy Center for Law and Social Policy*. November 1, 2021. Also featured in UB's *On Leadership* blog.

How to delegate work without staff thinking you're lazy. *Management Today*, September 9, 2021. Coverage of research.

**Lemoine, G.J.**, Roberto, M., & Waranyuwat, A. (alphabetical order). How to prepare for yet another uncertain semester. *Harvard Business School Faculty Lounge*, August 25, 2021.

Town Hall on Incoming Gov. Kathleen Hochul. WGRZ, Channel 2 Evening News. August 23, 2021. Interviewed for segment.

Going back to school when so much is unclear: How educators are preparing for yet another uncertain semester, featuring James Lemoine, Michael Roberto, and Adva Waranyuwat. *Harvard Business Publishing*, August 23, 2021. Featured in Harvard's "Classroom Management" series.

Delegating effectively or avoiding responsibility? *Niagara Gazette*, August 1, 2021. Coverage of research.

Best states for working from home. *Wallethub*, April 6, 2021. Interviewed for article.

Women will come to the fore in the feeling economy. *Forbes*, March 8, 2021. Coverage of research.

Eva, N., Meuser, J., **Lemoine, G.J.**, & Madison, K. The most effective way to lead a thriving workplace during COVID-19 is to put your people first. *Thrive Global*, December 15, 2020.

Hartman, K., **Lemoine, G.J.**, Opie, F., & Ore, L.A. (alphabetical order). How to make the right first impression with students. *Harvard Business School Faculty Lounge*, August 18, 2020.

Covid-19 is reshaping the outlook for office space. *The Buffalo News*, August 10, 2020.  
Interviewed for article.

It's time to reset decision-making in your organization. *Forbes*, September 4, 2020.  
Coverage of research. Also featured in *Harvard Business School Working Knowledge*, July 9, 2020.

Bennett, N., & **Lemoine, G.J.** Vanquishing VUCA: Volatile, uncertain, complex, and ambiguous situations call for different responses from academic leaders. *BizEd* (AACSB International), July/August 2020 issue. Also featured online on June 23, 2020.

**Lemoine, G.J.** Leading through volatility and uncertainty: How managers and organizations can navigate the COVID-19 crisis – and come out stronger. *On Leadership*, March 30, 2020.

There's a biological reason why there are fewer women leaders – how women can overcome it. *The Ladders*, March 18, 2020. Coverage of research.

Women are natural servant leaders, but need encouragement to take on the role. *Forbes*, February 25, 2020. Coverage of research.

The syllabus can wait: How to break expectations and get students engaged on Day One, featuring James Lemoine. *Harvard Business Publishing*, February 19, 2020.  
Featured in Harvard's "Inspiring Minds" series.

Servant leadership is good for business – and women are better at it. *Phys.org*, January 7, 2020. Coverage of research.

**Lemoine, G.J.** Is it ever okay to lie in a job interview? *Fast Company*, October 11, 2019.  
This article was also featured in *The Conversation*, *Business Insider*, *San Francisco Chronicle*, *Houston Chronicle*, *New Haven (CT) Register*, *Greenwich Time*, and other outlets.

**Lemoine, G.J.** The curious case of business ethics – and why nobody can quite agree. *Buffalo Business*, Autumn 2019.

How does a banker dress for work? At M&T, sometimes now in jeans. *The Buffalo News*, April 13, 2019. Interviewed for article.

Pieper, R., & **Lemoine, G.J.** Are we at a new normal? *Milwaukee Business News*, March 25, 2019. This article was also featured in *Urban Milwaukee* and by *WI Servant Leadership*.

Why Moral Leadership Matters. *Academy of Management Insights*, January 25, 2019.

Coverage of research.

\* *This article was one of this outlet's top ten most-read articles for the year.*

What does VUCA really mean? *Forbes*, December 19, 2018. Coverage of research.

Sticking to your morals benefits your company, study says (but there's a catch). *Inc.*, November 20, 2018. Coverage of research.

Successful leaders prioritize their moral compass. *Futurity*, October 25, 2018. Coverage of research. This article was also figured by the *World Economic Forum*.

Smith, T., Kirkman, B., Chen, G., & **Lemoine, G.J.** Research: When Employees Work on Multiple Teams, Good Bosses Can Have Ripple Effects. *Harvard Business Review* (online), September 26, 2018.

Retraining programs aid LI workers in jobs at risk of automation. *Newday*, July 27, 2018. Interviewed for article.

Corporate America touts moral backbone in Trump era. *AFP*, May 31, 2018. Interviewed for article. This article was also featured in *The Daily Mail*, *Yahoo News*, *Yahoo Finance*, *Breitbart News*, *Kremlin Post*, *The Straits Times*, and other international outlets.

**Lemoine, G.J.** Teaching Heterodoxy: How lying to my students helps them find their voice and pursue truth. Heterodox Academy blog, March 8, 2018.

\* *Featured as one of HA's "10 steps professors can take this semester to promote open inquiry and constructive disagreement in their classrooms", August 24, 2018*

Legal and ethics experts weigh in on Lauer firing. *Spectrum News*. November 29, 2017. Interviewed for television news segment.

Keeping your employees happy isn't always about higher pay – Here are 6 alternatives. *Entrepreneur*, October 26, 2017. Coverage of research.

Here's how to handle running over your budget like the Secret Service. *Money-ish* (Dow Jones), August 22, 2017. Interviewed for article.

**Lemoine, G.J.** What is servant leadership? Greenleaf Center for Servant Leadership blog, April 10, 2017.

**Lemoine, G.J.** Boss or leader? TRI Leadership Resources guest blog, March 1, 2017.

How Women Leaders Emerge From Leaderless Groups. *Fast Company*, September 12, 2016. Coverage of research.

Set challenging but realistic goals for your organization. *Buffalo Business*. Autumn 2016 issue. Coverage of research.

Open Communication Makes Female Leaders More Effective. *Business News Daily*. September 6, 2016. Coverage of research.

Women can get ahead, but it isn't easy. *The Clarion-Leger*, August 29, 2016. Coverage of research.

3 Ways to Use Data to Set and Track Your Organizational Goals. *Entrepreneur*, August 2, 2016. Coverage of research.  
This article was also featured on several Hearst newspapers including the *San Antonio Express News*, the *Connecticut Post*, the *News-Times*, the *Stamford Advocate*, and the *Greenwich Time*.

STUDY: Women who play sports lead in business. WKBW. May 23, 2016. Interviewed for television news segment.

Increase Employee Morale in the Workplace By Doing This One Thing. *Jobs & Hire*. May 10, 2016. Coverage of research.

Low Employee Morale? Your Goals Might Be Too Ambitious. *Business News Daily*. May 2, 2016. Coverage of research.

Organizational goals should be challenging but realistic, study finds. *Phys.org*. April 28, 2016. Coverage of research.

Conquering the C-Suite: The evolution of women in leadership. *Buffalo Business*. Spring 2016 issue. Coverage of research.

**Lemoine, G.J.**, & Bennett, N. Viewpoint: The essential leadership challenge for 2016 is overcoming VUCA. *Atlanta Business Chronicle*. January 5, 2016.

Angemessen antworten: Ein Gespräch mit Jim Lemoine über den Einfluss von VUCA auf das Führungsverhalten. *Organizations Entwicklung: Zeitschrift für Unternehmensentwicklung und Change Management*. Issue 4, 2015: October 16, 2015. (translation: "Respond appropriately: An interview with Jim Lemoine about the impact of VUCA on leadership behavior")

## **TEACHING EXPERIENCE**

University at Buffalo (SUNY), School of Management

\* *Recipient of the SUNY system Chancellor's Award for Excellence in Teaching*

MGB 301 - Organizational Behavior - Instructor of record

- Two sessions, Spring 2023. Instructor evaluations: 5.0 & 5.0 out of 5.
- One session, Spring 2022. Instructor evaluation: 4.9 out of 5.

- One session, Spring 2021. Instructor evaluation: 5.0 out of 5.
- One session, Spring 2020 (partially virtual). Instructor evaluation not measured due to COVID. Overall class evaluation: 4.9 out of 5.
- One session, Spring 2019. Instructor evaluation: 4.9 out of 5.
- One session, Spring 2018. Instructor evaluation: 5.0 out of 5.
- One session, Fall 2017. Instructor evaluation: 4.8 out of 5.
- One session, Spring 2017. Instructor evaluation: 4.92 out of 5.
- Two sessions, Fall 2016. Instructor evaluations: 4.84 & 4.95 out of 5.
- Three sessions, Spring 2016. Instructor evaluations: 4.81, 4.86, & 4.96 out of 5.
- Responsible for syllabus and curriculum development, delivery, and all grading.

MGB E601 (EMBA) – Organizational Behavior – Instructor of record.

- One session, Fall 2020 (hybrid). Instructor evaluation: 4.7 out of 5.
- One session, Fall 2019. Instructor evaluation: 4.8 out of 5.
- One session, Fall 2018. Instructor evaluation: 4.89 out of 5.
- Responsible for syllabus and curriculum development, delivery, and all grading.

MGG 601 (MBA) – Business Ethics, CSR, & Sustainability – Instructor of record.

- Two sections, Spring 2024 (new course).
- Responsible for syllabus and curriculum development, delivery, and all grading for new course in STEM MBA curriculum.

MGB 620 (PMBA) – Ethics, Leadership, and Other Deceptively Complicated Things.

- One session, Spring 2018. Instructor evaluation: 4.9 out of 5.
- Responsible for syllabus and curriculum development, delivery, and all grading.

MGB 630 / 667 (MBA) – Foundations of LeaderCore / LeaderCore Development.

- Lecturer for 3-4 courses in multiple sessions for leadership development curriculum in Fall 2021-22 & Spring 2022-23.
- Delivered research-based content to complement practice-oriented instructors and leadership development reflection activities.

MGB 795 – Leadership (Ph.D.) Seminar – Instructor of record.

- One section, Fall 2023. In progress.
- One session, Spring 2022. Instructor evaluation: 5.0 out of 5..
- One session, Spring 2018. Instructor evaluation: 5.0 out of 5.
- Responsible for syllabus and curriculum development, delivery, and all grading.
- One session, Spring 2016. Instructor evaluation: 5.0 out of 5.
- Responsible for syllabus and curriculum development for a joint seminar with five other OHR faculty members.

University at Buffalo Leadership House – Guest instructor.

- Instructor for two to three sessions of the university-wide freshman leadership development program each semester in Fall 2022 & Spring 2023.

Advanced Microsoft Excel Seminar – Course founder and instructor of record.

- One session, Spring 2017 (taken over by other faculty after course establishment). No evaluation offered.
- Responsible for syllabus and curriculum development for a new ongoing seminar offered by the University's School of Management.

Georgia Institute of Technology, Scheller College of Business

*\* Recipient of the University-wide Graduate Student Instructor of the Year award*

MGT 3101 - Organizational Behavior - Instructor of record

- Three sessions, Spring 2013-Fall 2013. Avg. overall evaluation: 4.97 of 5.
- Responsible for syllabus and curriculum development, delivery, and all grading.

MNGT 1034P - Advanced Microsoft Excel for Data Analysis - Instructor of record

- Nineteen sessions, Spring 2011-Spring 2015. Avg. overall evaluation: 4.87 of 5.
- Responsible for syllabus and curriculum development, delivery, and all grading.

MGT 4193 - Servant Leadership, Values, and Systems - Instructor of record

- One session, Summer 2014. Avg. overall evaluation: 5.0 of 5.
- Responsible for syllabus and curriculum development, delivery, and all grading.

**AWARDS**

Best Professional Development Workshop, Academy of Management, Management Education Division (MED), 2023.

UB School of Management Faculty Award for Alumni Engagement, 2022.

Excalibur award for outstanding public relations program (*52 Weeks of Leadership* webinar series), Public Relations Society of America, 2022.

Honorary State Degree, Louisiana FFA, 2022.

Dean's Faculty Fellowship, University at Buffalo School of Management, 2021.

SUNY Chancellor's Award for Excellence in Teaching, 2021.

Best Paper designation, Organizational Behavior division, Academy of Management, 2020.

Finalist, Rising Star in Leadership Award, Academy of Management, 2020.

Above and Beyond Award, Friends of Night People, 2019.

Best Reviewer in Track, Organizational Behavior division, Southern Management Association, 2019.

Finalist, Rising Star in Leadership Award, Academy of Management, 2019.

Fredric M. Jablin Doctoral Dissertation Award, International Leadership Association, 2016.

Best Dissertation-based Paper Award, Organizational Behavior division, Academy of Management, 2016.

Best Paper designation, Organizational Behavior division, Academy of Management, 2016.

School Wellness Team Higher Education Partner of the Year, Buffalo Public Schools, 2016.

Best Reviewer in Track, Organizational Behavior division, Southern Management

Association, 2015.  
Outstanding Reviewer designation, Southern Management Association, 2012-2015.  
Outstanding Reviewer designation, Organizational Behavior division, Academy of Management, 2014.  
Georgia Tech Graduate Student Instructor of the Year, 2013-2014.  
Greenleaf Research Scholar Award, Greenleaf Center for Servant Leadership, 2013.  
Georgia Tech Thank-A-Teacher Award, 2013.  
Teaching PhD Candidate of the Year, Scheller College of Business, 2012-2013.  
Best Doctoral Paper in Organizational Behavior Track, Southern Management Association, 2012.  
Best Proposal for Leadership PDW award, Academy of Management, 2012.  
Georgia Institute of Technology Dean's Fellowship, 2010-2014.

### **JOURNAL SERVICE ROLES**

Associate Editor, *Journal of Organizational Behavior*, 2023-present.  
Associate Editor, *Group & Organization Management*, 2022-present.  
Editorial Board, *Journal of Management*, 2021-present.  
Editorial Board, *Group & Organization Management*, 2019-2021.  
Editorial Board, *Journal of Organizational Behavior*, 2018-present.  
Editorial Board, *Human Resource Management*, 2018-2022.  
Reviewer (ad-hoc), *Business Horizons*, 2023.  
Reviewer (ad-hoc), *Organization Science*, 2022-present.  
Reviewer (ad-hoc), *MIT Press*, 2022.  
Reviewer (ad-hoc), *Personnel Psychology*, 2021-present.  
Reviewer (ad-hoc), *Journal of Management Studies*, 2021-present.  
Reviewer (ad-hoc), *Sex Roles*, 2021.  
Reviewer (ad-hoc), *Journal of Management*, 2020-2021.  
Reviewer (ad-hoc), *Academy of Management Journal*, 2019-present.  
Reviewer (ad-hoc), *Organizational Research Methods*, 2019-present.  
Reviewer (ad-hoc), *Journal of Business Ethics*, 2019-present.  
Reviewer (ad-hoc), *Organizational Behavior & Human Decision Process*, 2018-2021.  
Reviewer (ad-hoc), *Journal of Occupational and Organizational Psychology*, 2019.  
Reviewer (ad-hoc), *Group Processes & Intergroup Relations*, 2019.  
Reviewer (ad-hoc), *Small Group Research*, 2018-2020.  
Reviewer (ad-hoc), *Group & Organization Management*, 2018.  
Reviewer (ad-hoc), *Frontiers in Psychology*, 2018.  
Reviewer (ad-hoc), *Journal of Organizational Behavior*, 2017-18.  
Reviewer (ad-hoc), *Human Resource Management*, 2014-18.  
Reviewer (ad-hoc), *Oxford Press*, 2014-2017.  
Reviewer (ad-hoc), *Journal of Business Research*, 2014.

### **UNIVERSITY SERVICE ROLES**

UB Clinical Faculty Hiring Committee, 2023.

UB Management Communications Faculty Hiring Committee, 2022.  
Series Manager, University at Buffalo *52 Weeks of Leadership* series, 2022.  
Coordinator and principal trainer for the National Fuel Leadership Development Program (3 cohorts), UB Center for Leadership and Organizational Effectiveness, 2022-2023.  
Coordinator and principal trainer for the Seneca Gaming Leadership Development Program (2 cohorts), UB Center for Leadership and Organizational Effectiveness, 2022-2023.  
Faculty Excellence in Teaching Committee, University at Buffalo, 2022-present.  
Faculty Mentoring Committee, University at Buffalo, 2022-present.  
Founding Speaker, University at Buffalo *52 Weeks of Leadership* series, 2021.  
Coordinator and principal trainer for the Hodgson Russ Leadership Development Program (4 cohorts), UB Center for Leadership and Organizational Effectiveness, 2021-2023.  
Faculty Director, UB Center for Leadership & Organizational Effectiveness, 2021-2023.  
Coordinator and principal trainer for the Leadership Accelerator Program (7 cohorts), UB Center for Leadership and Organizational Effectiveness, 2019-2023.  
Mentor/Reactor, UB Center for Entrepreneurial Leadership, 2020, 2022.  
Hiring Committee Chair, University at Buffalo OHR Dept., 2019.  
Faculty Marshal, UB Undergraduate Commencement, 2017-2022.  
Mock classroom instructor, UB Undergraduate Recruitment, 2019.  
Podcast host, UB Center for Leadership and Organizational Effectiveness, 2019.  
Undergraduate Program Committee, Department of Organization and Human Resources, University at Buffalo, 2016-present.  
Coach, University at Buffalo-SUNY MBA LeaderCORE program, 2015-2019.  
Member, Library Graduate Student Advisory Board, Georgia Tech, 2012-2014.  
Member, Faculty Advisory Board, the Undergraduate Consulting Club at Georgia Tech, 2012-2013.

## **OTHER SERVICE ROLES**

Board of Directors, Southern Management Academy (SMA), 2023-present.  
Organizational Behavior Track Co-Chair of the Southern Management Association, 2019-2020.  
Research Track Chair of the International Servant Leadership Summit, 2019-2021.  
Selection Committee, SHRM Foundation / AOM HR Division Dissertation Grants, 2023.  
Selection Committee, OB Best Paper in Track, Southern Management Association, 2023.  
Dissertation opponent (Sigurður Ragnarsson), University of Iceland, 2022-2023.  
Program Consultant, Nova Southeastern University, 2021.  
Selection Committee, OB Track Best Doctoral Student Paper, Southern Management Association, 2014, 2015, 2021.  
Best Paper Selection Committee, *Journal of Organizational Behavior*, 2019.  
Host and Coordinator, Southern Management Association Super Academic Comedy Improv Exhibition/Competition, 2020-2023.  
Paper Development Mentor, Southern Management Association, 2020.  
Advisor on “Cultivating Virtue: Servant Leadership Development for Education” project,



University of Missouri-St. Louis, recipient of John Templeton Foundation grant.  
Selection Committee, Best Overall Doctoral Student Paper, Southern Management Association, 2019.  
Selection Committee, Best Dissertation-Based Paper, Organizational Behavior division, Academy of Management, 2017, 2018.  
OB Ambassador, Academy of Management, 2016-2020.  
Research Spotlight Coordinator, Greenleaf Center for Servant Leadership, 2020.  
Selection Committee, Greenleaf Scholars Program, 2016-2019.  
Board of Trustees, Greenleaf Center for Servant Leadership, 2015-2021.  
Southern Management Association Member Involvement Committee, 2015-2019.  
Member, Best Test committee, Greenleaf Center for Servant Leadership, 2015-2016.  
PDW Co-Chair, Academy of Management, Teaching Theme Committee, 2014-2015.  
Roundtable discussion leader on research productivity for the Academy of Management's New Doctoral Student Consortium, 2015.  
Roundtable discussion leader for the Teaching Theme Committee (TTC – 2016-17, 19), Gender & Diversity in Organizations (GDO - 2013-2015) and Research Methods (RM - 2014) divisions for the Academy of Management's New Doctoral Student Consortium, 2013-2017.  
Reviewer, Annual Meeting of the Academy of Management (AOM), 2012-2022.  
Reviewer, Annual Meeting of the Southern Management Association (SMA), 2012-2019, 2021-22.  
Member, Academy of Management Teaching Theme Committee, 2011-2019 (all theme committees dissolved by AOM in 2019).

Trustee, Friends of Night People (non-profit outreach to homeless and poor), 2023-present).

Volunteer, Friends of Night People, Buffalo, NY, 2017-present.

Louisiana FFA Alumni President, 2008-2010.

FBLA-Phi Beta Lambda National President, 1997-98.

## **SELECTED PROFESSIONAL / WORK EXPERIENCE**

Leadership Fellow, TRI Leadership Resources, 1999-2010

Owner, Weezie's Cleaners, 2008-2010

District General Manager, Schwan's Home Service, 2005-2008

Director of Sales and Marketing, Trustfile, 2004-2005

Regional Manager, Cingular Wireless, 1998-2002

## **ACADEMIC AFFILIATIONS**

Academy of Management, 2010-present.

Southern Management Association, 2011-present.

Heterodox Academy, 2017-present.

American Psychological Association, 2014-2015.